

## APPENDIX 2

### Draft revenue budget summary 2017-18

Directorate	Current base budget 2016/17 £000	Net changes £000	Proposed base budget 2017/18 £000
Adults and wellbeing	51,243	(85)	51,158
Children's wellbeing	20,875	278	21,153
Economies, communities and corporate	46,540	(1,800)	44,740
<b>Total directorates net budget</b>	<b>118,658</b>	<b>(1,607)</b>	<b>117,051</b>
Centralised pension deficit and housing benefits costs			6,458
Capital financing - debt repayments			11,074
Capital financing - interest			6,785
Other central budgets			1,050
One off funding			2,600
<b>Total net spend (budget requirement)</b>			<b>145,018</b>
<b>Financed by</b>			
Council tax			92,861
Locally retained business rates			22,415
Business rates top up & S31 grant			10,197
Revenue support grant			10,090
New homes bonus			4,651
Rural services delivery grant			4,093
Transitional grant			576
Reserves			135
			<b>145,018</b>

**PROPOSED REVENUE BUDGET 2017/18**

Service	Current 2016/17 base budget	Pensions, pay and Inflation	Pressures	Savings	Other Adjusts	Proposed 2017/18 base budget	Change
	£000	£000	£000	£000	£000	£000	
<b>Adults and Wellbeing</b>							
Commissioned Care	45,317	196	1,275	(1,375)	(22)	<b>45,391</b>	0.2%
Adults Operations	11,313	75	34	(487)	0	<b>10,935</b>	(3.3%)
Director and Management	(5,387)	9	582	(538)	166	<b>(5,168)</b>	(4.1%)
<b>Total Adults and Wellbeing</b>	<b>51,243</b>	<b>280</b>	<b>1,891</b>	<b>(2,400)</b>	<b>144</b>	<b>51,158</b>	<b>(0.2%)</b>
<b>Children's Wellbeing</b>							
Children's Safeguarding & Early Help	15,939	68	0	(756)	550	<b>15,801</b>	(0.9%)
Statutory Education Services	4,596	69	0	(100)	619	<b>5,184</b>	12.8%
Directorate Management and Grant Income	340	247	0	(303)	(116)	<b>168</b>	(50.4%)
<b>Total Children's Wellbeing</b>	<b>20,875</b>	<b>384</b>	<b>0</b>	<b>(1,159)</b>	<b>1,053</b>	<b>21,153</b>	<b>1.3%</b>
<b>Economy, Communities &amp; Corporate</b>							
Highways, Planning, Waste, and Parking	25,502	678	0	(1,524)	(82)	<b>24,574</b>	(3.6%)
Customer, Cultural and Legal Services	6,375	34	0	(491)	6	<b>5,924</b>	(7.1%)
Economic Development and Housing Growth	2,170	10	0	(61)	0	<b>2,119</b>	(2.4%)
Directorate Management	853	3	0	(87)	0	<b>769</b>	(9.8%)
Corporate Resources (Finance, ICT, Property and HR)	11,640	473	(24)	(638)	(97)	<b>11,354</b>	(2.5%)
<b>Total Economy, Community &amp; Corporate</b>	<b>46,540</b>	<b>1,198</b>	<b>(24)</b>	<b>(2,801)</b>	<b>(173)</b>	<b>44,740</b>	<b>(3.9%)</b>
Central Corporate Costs (excludes one-offs)	25,179	111	0	(490)	567	<b>25,367</b>	0.7%
<b>Total Herefordshire Council</b>	<b>143,837</b>	<b>1,973</b>	<b>1,867</b>	<b>(6,850)</b>	<b>1,591</b>	<b>142,418</b>	<b>(1.0%)</b>

**Revenue Budget 2017/18**
**Adults and Wellbeing**

Service	Current 2016/17 base budget	Pensions and Inflation	Pressures	Savings	Other Adjusts	Proposed 2017/18 base budget
	£000	£000	£000	£000	£000	£000
<b>Commissioned Care</b>						
Learning Disabilities	17,542	76	393	(712)		17,299
Mental Health	4,436	19	114	(59)		4,510
Physical Disabilities	20,029	87	696	(479)	(22)	20,311
Memory & Cognition	2,944	12	27	(120)		2,863
Sensory Support	366	2	45	(5)		408
<b>Total Commissioned Care</b>	<b>45,317</b>	<b>196</b>	<b>1,275</b>	<b>(1,375)</b>	<b>(22)</b>	<b>45,391</b>
<b>Adults Operations</b>						
Adult Social Care Staffing	5,227	61	20	(11)		5,297
Contracts	4,753	11	6	(487)		4,283
Housing Services	1,333	3	8	11		1,355
<b>Total Adults Operations</b>	<b>11,313</b>	<b>75</b>	<b>34</b>	<b>(487)</b>	<b>0</b>	<b>10,935</b>
<b>Director and Management</b>						
Director and Management	(1,726)		580	(443)		(1,589)
Protection of Social Care Grant	(4,541)					(4,541)
Transformation	769	8	1	(95)	166	849
Total Public Health	111	1	1			113
<b>Total Director and Management</b>	<b>(5,387)</b>	<b>9</b>	<b>582</b>	<b>(538)</b>	<b>166</b>	<b>(5,168)</b>
<b>Total Adults and Wellbeing</b>	<b>51,243</b>	<b>280</b>	<b>1,891</b>	<b>(2,400)</b>	<b>144</b>	<b>51,158</b>

**Revenue Budget 2017/18**
**Childrens Wellbeing**

Service	Current 2016/17 base budget	Pensions and Inflation	Pressures	Savings	Other Adjusts	Proposed 2017/18 base budget
	£000	£000	£000	£000	£000	£000
<b>Safeguarding and Early Help</b>						
Safeguarding Board and Independent Review	630	4	0	0	(3)	631
Early Help and Family Support	875	14	0	0	0	889
Front Line Social Workers	2,442	16	0	0	0	2,458
Looked After Children - Fostering and Adoption	6,567	21	0	0	524	7,112
Looked After Children External Placements	3,492	0	0	(566)	344	3,270
Social Care Training and Development	739	5	0	0	(305)	439
Safeguarding and Early Help Management	1,194	8	0	(190)	(10)	1,002
<b>Total Safeguarding and Early Help</b>	<b>15,939</b>	<b>68</b>	<b>0</b>	<b>(756)</b>	<b>550</b>	<b>15,801</b>
<b>Statutory Education Services</b>						
Special Educational Needs	2,844	25	0	0	(40)	2,829
Contracts and Commissioning	(239)	7	0	(100)	608	276
Educational Development	1,777	33	0	0	215	2,025
Statutory Education Improvement Services	214	4	0	0	(164)	54
<b>Total Statutory Education Services</b>	<b>4,596</b>	<b>69</b>	<b>0</b>	<b>(100)</b>	<b>619</b>	<b>5,184</b>
<b>Directorate Management and Grant Income</b>						
Directorate Grant Income	0	4	0	0	0	4
Directors Office	(102)	240	0	(293)	76	(79)
Performance and transformation	236	2	0	(10)	(192)	36
Youth Offending Service	206	1	0	0	0	207
<b>Total Directorate Management and Grant Income</b>	<b>340</b>	<b>247</b>	<b>0</b>	<b>(303)</b>	<b>(116)</b>	<b>168</b>
<b>Total Children's Wellbeing</b>	<b>20,875</b>	<b>384</b>	<b>0</b>	<b>(1,159)</b>	<b>1,053</b>	<b>21,153</b>

**Revenue Budget 2017/18**
**ECC**

Service	Current 2016/17 base budget	Pensions and Inflation	Pressures	Savings	Other Adjusts	Proposed 2017/18 base budget
	£000	£000	£000	£000	£000	£000
<b>Highways, Planning, Waste and Parking</b>						
Directorate Services	477	307				784
Environment and Waste	14,813	141		(297)	64	14,721
Highways and Community Services	1,127	2			32	1,161
Parks and Countryside	170	2				172
Public Realm Annual Plan	6,404	150		(555)	(179)	5,820
Regulatory and Development Management Services	791	(119)				672
Technical and Parking Services	(5,837)	205		(397)	1	(6,028)
Transport and Access Services	7,557	(10)		(275)		7,272
<b>Total Highways, Planning, Waste and Parking</b>	<b>25,502</b>	<b>678</b>	<b>0</b>	<b>(1,524)</b>	<b>(82)</b>	<b>24,574</b>
<b>Customer, Cultural and Legal Services</b>						
Collections, Archives and Leisure	331	2		(88)		245
Communications and Web	302	2				304
Customer and Library Services	1,786	11		(314)	6	1,489
Economic Projects	245	2				247
Equality, Information and Records	702	3		(12)		693
Legal Services and Governance	3,009	14		(77)		2,946
<b>Total Customer, Cultural and Legal Services</b>	<b>6,375</b>	<b>34</b>	<b>0</b>	<b>(491)</b>	<b>6</b>	<b>5,924</b>
<b>Economic Development and Housing Growth</b>						
Community Regeneration	322	2		(50)		274
Economic Development	932	3				935
Neighbourhood Planning	147	1				148
Regeneration	251	2		(11)		242
Strategic Planning	518	2				520
<b>Total Economic Development and Housing Growth</b>	<b>2,170</b>	<b>10</b>	<b>0</b>	<b>(61)</b>	<b>0</b>	<b>2,119</b>
<b>Directorate Management</b>						
Directors	400	3				403
Management	453			(87)		366
<b>Total Directorate Management</b>	<b>853</b>	<b>3</b>	<b>0</b>	<b>(87)</b>	<b>0</b>	<b>769</b>
<b>Corporate Resources (Finance, ICT, Property and HR)</b>						
Asset Management and Property Services	3,043	357	(24)	(279)	(55)	3,042
Finance	5,897	5			(35)	5,867
Insurance	1,149			(49)		1,100
Local Tax, Revenues and Benefits	(1,333)					(1,333)
Internal Audit Services	225				(30)	195
HR, Payroll, Recruitment and Organisational Development	353	1				354
Corporate Management	706	110				816
ICT	1,600			(310)	23	1,313
<b>Total Corporate Resources (Finance, ICT, Property and HR)</b>	<b>11,640</b>	<b>473</b>	<b>(24)</b>	<b>(638)</b>	<b>(97)</b>	<b>11,354</b>
<b>Total Economy, Communities &amp; Corporate</b>	<b>46,540</b>	<b>1,198</b>	<b>(24)</b>	<b>(2,801)</b>	<b>(173)</b>	<b>44,740</b>